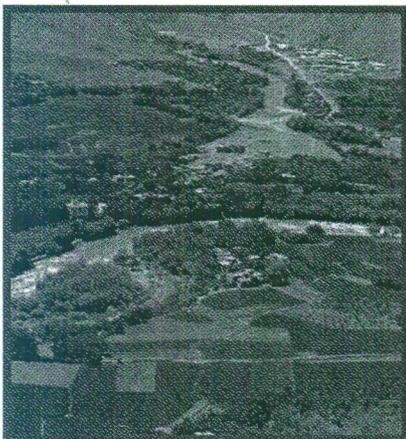


# CONTENTS

January 2011 Volume 88, No. 1



Cover photo by Jim DeHart

## COVER STORY

### **MICRODIPLOMACY IN AFGHANISTAN / 20**

The experience of a Provincial Reconstruction Team working in Kapisi province shows the great potential of local engagement.

*By Matthew B. Arnold and Dana D. Deree*

## FEATURES

### **THE U.S. AND LIBYA: NORMALIZATION OF A STORMY RELATIONSHIP / 26**

The recent improvement in relations with Tripoli suggests some larger foreign policy lessons.

*By David L. Mack*

### **A TALE OF TWO PARKS / 30**

A retired FSO and native New Yorker takes the measure of a bustling provincial capital in modern China through the prism of Central Park.

*By Richard L. Jackson*

### **HAITI: STRENGTH AMID DESOLATION / 35**

A year after the Jan. 12, 2010, earthquake, Haiti continues to endure more than its share of hardships. But efforts to rebuild continue, as well.

*By Christopher E. Goldthwait*

### **APPRECIATION / 39**

A Visionary and Activist for the Foreign Service:  
Stephen Low, 1927-2010

*By Kenneth L. Brown*

### **PRESIDENT'S VIEWS / 5**

Time for the Foreign Service  
Reserve Corps

*By Susan R. Johnson*

### **SPEAKING OUT / 14**

Welcoming the Disabled  
to the Foreign Service

*By Michael Bricker*

### **LETTER FROM THE EDITOR / 18**

*By Steven Alan Honley*

### **REFLECTIONS / 68**

Our Little Secret

*By Regina Landor*

### **LETTERS / 7**

### **CYBERNOTES / 10**

### **MARKETPLACE / 12**

### **BOOKS / 42**

### **INDEX TO ADVERTISERS / 66**

# CONTENTS

## A F S A N E W S

- AMB. JACK MATLOCK DISCUSSES COLD WAR DISTORTIONS / 49  
A Q&A WITH OPM DIRECTOR JOHN BERRY / 49  
NEWS BRIEFS / LETTER FROM THE EDITOR / 50  
VP STATE: PROTECTING YOUR RIGHTS WHILE MAINTAINING  
HIGH STANDARDS / 51  
VP RETIREE: WHAT'S AHEAD IN 2011 / 52  
TLG VICE PRESIDENT CELEBRATES 15TH ANNIVERSARY AT STATE / 52  
VP FCS: THE GOOD AND THE BAD / 53  
2010-2011 AFSA FINANCIAL AID SCHOLARS / 56  
NEWS BRIEFS / 61  
EVENT CALENDAR / CLASSIFIEDS / 62



## PRESIDENTIAL SEARCH

The Institute of the Americas has a nearly three-decade history of promoting dialogue on public policy issues in Latin America. Located on the campus of the UCSD in La Jolla, it is an autonomous 501 (c) (3) non-profit organization. The President's role is to set the vision, strategy, and budgetary priorities of the organization, to be directly involved in its programming and management, and to ensure that the Institute is adequately funded. Since 2003, retired Amb. Jeffrey Davidow has served as the Institute's president. The new president will have:

- At least 15 years of international experience as an executive-level diplomat, businessperson, nongovernmental organization leader, or in a similar high-level position with a special focus on the Western Hemisphere
- Strong leadership, management, and budgetary experience
- Excellent written and oral communication skills, including fluency in Spanish
- Demonstrated ability to work with foreign governments, international agencies, NGOs and U.S. government agencies at the highest, including presidential, levels
- A proven leadership history that includes strategic thinking and planning, program/project development and, a collaborative work style.

For more information about the Institute and the presidential search, including application procedures, please consult [www.iamericas.org](http://www.iamericas.org).

# FOREIGN SERVICE JOURNAL

### Editor

STEVEN ALAN HONLEY

### Senior Editor

SUSAN B. MAITRA

### Associate Editor

SHAWN DORMAN

### AFSA News Editor

AMY MCKEEVER

### Ad & Circulation Manager

ED MILTENBERGER

### Art Director

CARYN SUKO SMITH

### Editorial Intern

MOHAMMAD ALHINNAWI

### Advertising Intern

LARISSA FALK

### EDITORIAL BOARD

TED WILKINSON

### Chairman

KELLY ADAMS-SMITH

JOSEPH BRUNS

STEPHEN W. BUCK

JULIE GIANELLONI CONNOR

MARY E. GLANTZ

GEORGE JONES

KATE WIEHAGEN LEONARD

LYNN ROCHE

RACHEL SCHNELLER

JAMES P. SEEVERS

### THE MAGAZINE FOR FOREIGN AFFAIRS PROFESSIONALS

*Foreign Service Journal* (ISSN 0146-3543), 2101 E Street, N.W., Washington, D.C. 20037-2990 is published monthly with a combined July-August issue by the American Foreign Service Association (AFSA), a private, nonprofit organization. Material appearing herein represents the opinions of the writers and does not necessarily represent the views of the *Journal*, the Editorial Board or AFSA. Writer queries and submissions are invited, preferably by e-mail. *Journal* subscription: AFSA members - \$13 included in annual dues; others - \$40. For foreign surface mail, add \$18 per year; foreign airmail, \$36 per year. Periodical postage paid at Washington, D.C., and at additional mailing offices. Indexed by Public Affairs Information Services (PAIS). The *Journal* is not responsible for unsolicited manuscripts, photos or illustrations. Advertising inquiries are invited. The appearance of advertisements herein does not imply the endorsement of the services or goods offered.

TELEPHONE: (202) 338-4045

FAX: (202) 338-8244 or (202) 338-6820

E-MAIL: [journal@afsa.org](mailto:journal@afsa.org)

WEB: [www.afsa.org](http://www.afsa.org); [www.fsjournal.org](http://www.fsjournal.org)

© American Foreign Service Association, 2011.

Printed in the U.S.A. Send address changes to:

AFSA

Attn: Address Change

2101 E Street N.W.

Washington DC 20037-2990

Printed on 50-percent recycled paper,  
of which 10 percent is post-consumer waste.